

## Appendix D – Overall assessment of 23/24 savings delivery

Each Service Review and the associated savings are risk assessed and RAG rated on a monthly basis. The latest position is set out in the table, below.

		June	September			Variance
RAG status	RAG rating determination	Total June 2023 £000	Staff savings 23/24 £000	Non-Staff savings 23/24 £000	Total Sept 23 /24 £000	Movement June to Sept £000
	Savings delivered	£814	£468	£388	£856	£42
	Clear plans, realistic timescales	£190	£44	£148	£192	£2
	Some risks to delivery or detailed delivery plan still in development	£624	£210	£335	£545	(£79)
	Significant risks to delivery, delivery plan yet to be agreed	£26	£35		£35	£9
	Savings target will not be met this year			£26	£26	£26
	<b>Totals</b>	<b>£1,654</b>	<b>£757</b>	<b>£897</b>	<b>£1,654</b>	<b>£0</b>

\*Amber rated staff savings in Assets & FM (£70k), Operations (£17k), Revs and Bens (£25k shared service)

\*Black rated items relate to Regulatory Services (£26k)

This review shows that £856k of savings are marked as complete, i.e., all necessary actions have been taken in order to deliver the saving. This represents an increase of £42k since June.

A further £192k is marked as green, this relates to the Asset & FM relating to a restructured service and changes to be made in the implementation of the Operations operating model in October 2023. This has improved by £2k since June.

£26k in Regulatory Services is now changed to Red to Black, meaning this saving is not achievable in 2023/24, due to a change in the management leads at TDC and MVDC and the subsequent need for a reset on the savings proposed.

The amber element of £545k reflects the risks to delivery of savings at this early stage before the start of the new financial year. This consists of the following:

- £16.5k in Operations and Localities which is marked as amber whilst the recommendations of Committee on the 9<sup>th</sup> of March are in the process of being fully implemented;
- £170k of Management Structure phase 2 – currently marked as amber as plans are being consulted on;
- £150k saving from better utilisation of the Homelessness Grant Funding, where certainty will increase over the course of the year as homelessness levels are tracked;

- £70k of Assets and FM savings, which are partly dependent on increased lettings at Oxted and Quadrant, and transfer of responsibility for maintenance to leaseholders. Although plans are in place for this, certainty will only come with additional lettings. A reserve exists to mitigate this risk;
- £50k in Revs and Bens – marked as amber as relies on working with external partners with plans being developed in detail.
- £40k for Southern Building Control Partnership where resourcing to deliver an IT project has been challenging.
- £50k smaller amounts across the remaining reviews.

Confidence in delivering the amber savings will grow as the year progresses.

## Appendix D – Overall assessment of savings delivery

Details below of Service Review savings summarised in the table above, rated red or unachievable

FTP - SAVINGS SHEET AND TIMINGS - S&R DECEMBER 2022 - last updated 01/08/2023															
Committee	Service Area	Audit trail of changes	Team	Approved	Staffing change (Y/N)	Summary of saving	SS Phase	Savings Realisation quarter 2023/24				RAG Rating	22/23 saving	Total Target saving (23/4/5)	2023/24 realisable saving ('000s)
								C	Q	Q	C				
Community Svcs	Regulatory services	2/8 Agreed at core programme board to change from Red to Black as not achievable for 23/24	TPR,JD	Y	N	Productivity Improvements		X				Black		£16,000	£16,000
Community Svcs	Regulatory services	2/8 Agreed at core programme board to change from Red to Black as not achievable for 23/24	TPR,JD	Y	N	Standardisation of approach will save updating two websites and will bring better clarity and reporting of overall budget. Digital Improvements					X	Black		£15,000	£10,000